

**Title** Governance and Management Reform in Higher Education in Serbia (GOMES)

**Website** <http://www.gomes.uns.ac.rs>, <http://www.gomes.uns.ac.rs/site/>

**Application Year** 2009

**Summary** The Project GOMES has been designed to support the structural reform of higher education in Serbia and the strategic framework development adopted at the national level by the National Council of Higher Education (NCHE), Ministry of Education (MoE) and the Conference of Serbian Universities (CSU).

In the last years, the higher education reform in Serbia has been conducted entirely in the spirit of the Bologna Process and has encompassed the principal aspects of this Process, including ECTS, curriculum development, external and internal quality assurance, accreditation, qualifications frameworks. The reports presented at the Ministerial Conferences related to the Bologna Process stocktaking have demonstrated undeniable successes in this process. However, at this moment, the Serbian higher education system is faced with the need to critically reconsider the obtained results and continue the reform processes, enhancing the quality and relevance of higher education institutions, as well as the convergence with the current EU developments. Accordingly, this project is oriented towards several selected lines, in accordance with both the priorities of Tempus and the decisions adopted at the level of NCHE. Having in mind the national importance of the project, the guidance will be assigned to a Steering Committee, composed of the highest representatives of NCHE, MoE, SCU and the Student Association of Serbia, as well of the Universities of Belgrade and Novi Sad (Novi Sad being the Grant-holder of the project).

On the basis of a proposal formulated by NCHE, the Government of the Republic of Serbia initiated recently the important work on the reformulation of the Strategy of the Development of Higher Education in Serbia. Within many aspects of this complex activity, this project will focus on the problem of functional integration of the Serbian universities. Integration of Serbian universities represents, according to the recent conclusions of NCHE and CSU, one of the main obstacles in the improvement of quality of both education and research at Serbian universities, divided into faculties which possess a high degree of autonomy. Adequate measures will be proposed, so that the partner universities will be in the position to implement them and provide an adequate feedback. All Serbian universities will be reorganized according to the adopted model. Within this part of the project, attention will also be paid to the adaptation of the LHE to the needs of the continuation of the reform of the higher education system.

National standards for quality assurance have been adopted by the NCHE in 2006, and applied in the process of accreditation of all higher education institutions in Serbia, which started in 2007 and which will be terminated by the end of 2009. The accreditation process has been led by the Committee for Accreditation and Quality Assurance (CAQA), nominated by the NCHE according to the Law on Higher Education (LHE). During the process, a lot of experience has been acquired. According to this experience and the desire to maximally harmonize the actual standards with the EU standards, the project will be focused on the formulation of new standards for external quality assurance. Within this general orientation, the emphasis will be laid on the introduction of learning outcomes in the formulation of study programmes, reconsideration of the list of degrees and titles obtainable at the higher education institutions, reorganization of external quality assessment bodies at both the national level and the university level, enhancement of the student participation at all stages of quality assessment and tuning of the study programmes between the Serbian universities and the selected EU universities.

One of the very important aspects of quality assurance in higher education is related to the connection between learning outcomes and competences, on the one side, and the needs of the whole society, on the other side. Having this in mind, the NCHE has initiated the work on the National Qualifications Framework (NQF) for Higher Education. A draft of NQF for HE has been adopted by the NCHE. Within this project, the activities related to HENQF will be terminated and the final text adopted by the NCHE. In order to come closer to reality, a sectoral QF will be developed for qualifications in the domain of engineering. The project will encompass the development of NQF for life long learning, having in mind that the achievement of this result can represent a methodological nucleus for the development of the Serbian NQF as a whole.

**Scope** National

**Type** Structural Measures - Governance Reform

**Duration** 3

**Tempus grant** 787,263.00

**Objectives**

- Modernisation of the governance and management system in Serbian HE through the improvement of the HE policy, strategy and regulations;
- Strengthening the role of universities as a driving force in the society through their transformation into strong integrated institutions;
- Enhancement of the role the National Council for HE and Rectors' conferences in a transition process towards the integrated university;
- Development of the policy, structure and action plan for placing students in the centre of the learning process;

Development of the National Qualifications Framework for HE.

Ovo je arhivska verzija dokumenta. Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

Posetite [www.erasmusplus.rs](http://www.erasmusplus.rs) za najnovije informacije.

**Subject area:** 900 University Management

**Activities planned:**

1.1. Comparative analysis of the national and regional governance and management of HE ;

1.2. Conference on governance and management of HE in Serbia;

2.1 Analysis of the acquired experience in applying the current LHE in Serbia;

2.2. Workshop on possible modification of the LHE;

2.3. Modifications of the LHE by the NCHE;

3.1. Development of a model of functional integration of the Serbian

3.2. Conference on the national models for integration of the Serbian universities;

3.3. Adoption of a new model of integrated Serbian universities by NCHE and formulation of a proposal for LHE amendment;

3.4. Formulation of the working plans for integration of all Serbian universities;

This is an archived version of the document. Visit [www.erasmusplus.rs](http://www.erasmusplus.rs) for the new website of Tempus - Erasmus+ kancelarije u Srbiji.

- 3.5. Conference on the working plans and their adoption by NCHE;
- 3.6. Implementation of the working plans at all Serbian universities;
- 3.7. Retraining of the staff for RS;
- 4.1. Analysis of the strategies of the development of HE in selected countries;
- 4.2. Formulation of reform strategies of HE based on employability;
- 4.3. International Conference on the strategy of HE in Serbia;
- 4.4. Adoption of the strategy of HE by the NCHE;
- 5.1. Analysis of the functioning of the CSU, as well as of the Rectors Conference;
- 5.2. Proposal of an improved organization of CSU adopted by NCHE
- 6.1. Systematic evaluation of ECTS with respect to learning outcomes;
- 6.2. Joint Conference of CSU and SCSU on ECTS application;
- 6.3. Restructuring of ECTS in relation with the learning outcomes adopted by NCHE;
- 6.4. Improved model of student participation in Serbian universities;
- 6.5. Implementation of the improved model of student participation ;
- 7.1. Critical analysis of the results of the accreditation of the Serbian universities;
- 7.2 Workshop on the standards for external quality assurance;
- 7.3 Adoption of the revised standards for the external quality assurance by NCHE;
- 8.1. Formulation of the national QF proposal ;
- 8.2. Reformulation of the list of titles and degrees by NCHE;
- 8.3. Adoption of the NQF for HE by NCHE;
- 8.4 Reformulation of the learning outcomes and tuning for specific programmes in engineering;
- 8.5 Conference on the sectoral QF for engineering;
- 8.6 Adoption of the sectoral QF for engineering by the NCHE ;
- 8.7 Retraining of the staff of RS;
- 9.1. Creation of the project website;
- 9.2. Dissemination conference with stakeholders;
- 9.3. Publishing information booklet;
- 10.1. University networking;
- 10.2. Meetings with all stakeholders;
- 10.3. Meetings with SCSU; .
- 11.1. Evaluation of project achievement by the Committee for Quality Assessment;
- 11.2. Assessment of project achievements by external experts;
- 11.3. Evaluation meetings on regular basis;
- 12.1. Functioning of the Project Management Board;
- 12.2. Regular meetings of the Project Management Board;
- 12.3. Organisation of short coordination meetings.

|             |   |   |
|-------------|---|---|
| Participant | University of Novi Sad<br>Serbia (RS)         | <ul style="list-style-type: none"> <li>• <b>Radmila Marinkovic Neducin</b>   <a href="#">Email</a>   Phone: +381 21 4853 638<br/><i>Technological Faculty</i></li> </ul>  |
|             | <i>Coordinating institution</i>               | <ul style="list-style-type: none"> <li>• Miroslav Veskovic   Rectorate   <a href="#">Email</a>   Phone: +381 21 4852 020</li> <li>• Milan Simic   Rectorate   Phone: +381 21 4852 020</li> <li>• Pere Tumbas   Faculty of Economics, Subotica   <a href="#">Email</a></li> <li>• Mirjana Antov   Technological Faculty</li> <li>• Zorana Luzanin   Faculty of Natural Science   <a href="#">Email</a></li> <li>• Ivana Zivancevic-Sekerus   Faculty of Philosophy   <a href="#">Email</a>   Phone: +381 21 450 690</li> </ul>   |
|             | University of Belgrade<br>Serbia (RS)         | <ul style="list-style-type: none"> <li>• <b>Vera Dondur</b>   <a href="#">Email</a>   Phone: +381 11 3282 394</li> <li>• Marko Ivetic   Rectorate</li> <li>• Ivan Obradovic</li> <li>• Tibor Sabo</li> <li>• Jelica Protic</li> </ul>   |
|             | University of Arts, Belgrade<br>Serbia (RS)   | <ul style="list-style-type: none"> <li>• <b>Cedomir Vasic</b>   <a href="#">Email</a>   Phone: +381 11 262 5166</li> <li>• Ljiljana Mrkic-Popovic   Rectorate   <a href="#">Email</a></li> <li>• Dimitrije Golemovic   Rectorate   <a href="#">Email</a></li> <li>• Marina Nakicenovic</li> <li>• Andjelka Bojovic</li> <li>• Olga Stankovic   Rectorate   <a href="#">Email</a></li> </ul>   |
|             | University of Nis<br>Serbia (RS)              | <ul style="list-style-type: none"> <li>• <b>Miroslav Grozdanovic</b>   <a href="#">Email</a>   Phone: +381 18 257 970</li> <li>• Miroslav Grozdanovic   Rectorate   <a href="#">Email</a>   Phone: +381 18 257 970</li> <li>• Slobodan Antic   Rectorate   <a href="#">Email</a>   Phone: +38 18 257 970</li> <li>• Vesna Lopacic   Rectorate   <a href="#">Email</a>   Phone: +381 18 257 970</li> <li>• Dragan Denic   Rectorate   <a href="#">Email</a>   Phone: +381 18 257 970</li> <li>• Vlastimir Djokic   Rectorate   <a href="#">Email</a>   Phone: +381 18 257 970</li> <li>• Dragan Djokic   Rectorate   <a href="#">Email</a>   Phone: +381 18 257 084</li> </ul> |
|             | University of Kragujevac<br>Serbia (RS)       | <ul style="list-style-type: none"> <li>• <b>Slobodan Arsenijevic</b>   <a href="#">Email</a>   Phone: +381 34 370 270</li> <li>• Slobodan Arsenijevic   Rectorate   <a href="#">Email</a></li> <li>• <b>Olivera Milosevic-Djordjevic</b></li> <li>• Zivadin Bugarcic</li> <li>• Branislav Jeremic</li> <li>• Zorica Avramovic   <a href="#">Email</a></li> </ul>  |
|             | State University of Novi Pazar<br>Serbia (RS) | <ul style="list-style-type: none"> <li>• <b>Cemal Dolicanin</b>   <a href="#">Email</a>   Phone: +381 20 317 752</li> <li>• Cemal Dolicanin   Rectorate   <a href="#">Email</a></li> <li>• Aleksandar Jovanovic</li> <li>• Nina Kapor-Stanulovic</li> </ul>   |

Ovo je arhivska verzija sajta koja se više ne ažurira.  
Posetite

[www.erasmusplus.rs](http://www.erasmusplus.rs)

za novi sajt Fondacije Erasmusa - razmatranje u Srbiji

This is web archive of Foundation Campus website - not updated anymore  
Visit [www.erasmusplus.rs](http://www.erasmusplus.rs)  
for the new website of Foundation Campus - Erasmus+ Office in Serbia